Community Health Implementation Strategy For Fiscal Years Ending June 30, 2020 - 2022
Introduction

The Children’s Center Rehabilitation Hospital, a private non-profit hospital, located in Bethany, Oklahoma, offers 24-hour medical care, comprehensive rehabilitative therapies, respiratory care, and special education. The state-of-the-art facility is home to four main areas of service: Complex Care, Pediatric Medical Rehabilitation, Pediatric Clinic and Outpatient Therapy Services.

Identifying Health Needs

A community health needs assessment was conducted from January 2019 to June 2019. Community input was provided through six key stakeholder interviews, including representatives from:

✓ The Children’s Center
✓ Other medical providers
✓ Community members

Population demographics and socioeconomic characteristics of the community were also gathered and reported utilizing various third parties. The health status of the community was then reviewed. Information on the leading causes of death and morbidity information was analyzed in conjunction with health outcomes and factors reported for the community by CountyHealthrankings.org and other third parties.

This data was analyzed and reviewed to identify health issues of uninsured persons, low-income persons and minority groups, and the community as a whole. The Hospital engaged a leadership team to review the health needs and priority areas were determined based on assessment of the qualitative and quantitative data. Identified needs were prioritized based on the following criteria:

1) How many people are affected by the issue
2) What are the consequences of not addressing this problem
3) Prevalence of common themes
4) Alignment with Hospital’s resources

As a result of the analysis described above, the following health needs were identified as the most significant health needs for the community:

• Increase Access to Specialists
• Increase Access to Rural Patients
• Transitional Care
**PRIORITY 1: Increase Access to Specialists**

The inpatient program at the Hospital currently has more than 25 visiting specialists that perform rounds on a periodic basis. Instead of having to transport inpatients to another facility, these providers have agreed to perform patient visits at the Hospital. This will result in fewer missed appointments, reduced waiting, and maximized therapy time. The Hospital will continue to increase the number of visiting specialists for inpatients and will also work to increase access to specialists in the outpatient program. Outpatient specialists currently include physiatry, orthopedics, and pulmonology, with plans to add neuropsychology, cardiology, and outpatient pharmacy services. Additionally, the Hospital will work with other facilities to recruit more pediatric specialists to the State.

**PRIORITY 2: Increase Access to Rural Patients**

The Hospital is a specialty hospital that serves children from all 77 counties in Oklahoma as well as surrounding states. The Hospital has recruited an additional pediatric physiatrist who will begin seeing patients in November 2019. In anticipation of the addition of this specialist, the Hospital has collaborated with another facility in Tulsa to provide outpatient physiatry services on a monthly basis to the second-most populated area of Oklahoma. In addition, the Hospital is exploring possible uses of tele-health services to allow patients throughout the state to communicate and/or be seen by specialists remotely to reduce the travel burden on families.

**PRIORITY 3: Transitional Care**

The Hospital will continue to work with families who cannot care for a child at home as that child transitions to adulthood. As a pediatric facility, the primary focus is caring for children. However, social workers and case managers employed by the Hospital will continue to work to educate families on options available to them as their child reaches the age of 18. One of the main goals for each family is to provide them with the necessary information and tools to allow them to be successful once their child leaves the Hospital. The Hospital has also been successful in recent years in re-integrating the child back into the home setting before age becomes an issue. This issue will continue to be a high priority for the Hospital because it has a very deep impact on families and patients.
Next Steps

This Implementation Plan will be rolled out over the next three years, from FY 2020 through the end of FY 2022. The Hospital will work with community partners and health issue experts on the following for each of the approaches to addressing the identified health needs:

- Develop work plans to support effective implementation
- Create mechanisms to monitor and measure outcomes
- Provide on-going status and results of these efforts to improve community health

The Children’s Center is committed to conducting another health needs assessment within three years.

Adoption/Approval

The Children’s Center’s Board of Directors approves the Implementation Strategy that has been developed to address the priorities of the Community Health Needs Assessment conducted in FY 2019.

The Hospital will utilize this Implementation Strategy as a roadmap to collaborate with their community to address the priorities, particularly for the most vulnerable.

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Chair, The Children’s Center Board of Directors  Date

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Administrator, The Children’s Center  Date